

PARTNER

Peter J. Martin

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OVERVIEW

Peter Martin concentrates his practice on healthcare law, representing hospitals, long-term care facilities, physicians and other facilities and providers facing complex regulatory and contractual issues throughout Massachusetts and beyond. Peter's clients include ambulatory care facilities, hospices, community health centers and home health agencies, as well as social workers, counselors and psychologists.

Healthcare clients turn to Peter – a former in-house healthcare lawyer – with a wide range of concerns, including licensure, professional discipline, reimbursement with third-party payors and breaches of security and privacy. Peter provides amiable, problem-solving counsel and representation concerning the following:

- Corporate compliance, counseling and contract negotiations
- Fraud and abuse and regulatory investigations
- Managed care issues
- Hiring and practice acquisitions on behalf buyers and sellers
- Health information privacy and security
- Transactional and operational issues

Before Bowditch

Peter was Operations Counsel for Columbia/HCA Healthcare Corporation, representing hospitals and other Columbia providers in New England, Ohio, North Carolina and portions of Florida. He was also Legal Counsel at MetroWest Medical Center in Framingham.

Besides work

Peter likes to hike and travel with his wife, cook and read widely.

EXPERIENCE

Helping adapt to changes in the Massachusetts Medicaid program

Peter has been on the front lines of reforms to the Medicaid program in Massachusetts, helping healthcare clients constantly

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adjust and comply with fast-paced changes. For example, he formed Accountable Care Organizations for physician practices and hospitals, which are required to provide the whole range of services, including behavioral health. “When this process involves community partners, I’ve assisted several community partners with negotiating collaborative agreements.” The client is awaiting selection and finalizing of a contract, having created an entity and made its proposal to MassHealth.

Helping a non-profit find a way to accommodate unforeseen changes

Several charitable and educational nonprofits rely on Peter for legal counsel, including a land conservancy. “The group’s mission is focused on three river watersheds in central Massachusetts, stemming from a bequest in the 1970s for the purchase of fee interests of land in one town.” The gift has grown significantly and the town has too, and environmental science has evolved over the past 50 years. “In order to protect more land and still serve the bequest’s purpose,” Peter noted, “I drafted and submitted a Deviation Complaint to the court for relief and negotiated with the Attorney General’s Office for its OK.” The Attorney General’s office assented to the requested relief, which the court subsequently granted, so that now the group will use its resources for land protection and stewardship projects with many fewer restrictions. “This approach is significant for other nonprofits as a practical way to accommodate the fact that times, science and other conditions might have moved on since the terms of an original bequest.”

Helping a long-term care provider expand its continuum of care

Health care providers often seek ways to increase financial stability by diversifying their lines of business to include health care services appropriate to various stages of their patients’ lives. One client, which operates a skilled nursing facility and an assisted living facility, has sought Peter’s help in acquiring a Medicare-certified home health agency business, so that the client can expand its elder care services to include in-home care. “Capturing these patients at an earlier stage in the aging process both helps ease their transitions to more intensive forms of care, but also positions the client to take a broader role in being responsible for the overall health of an expanded patient population, which is important for the client’s participation in value-based and population-health centered payment systems.”

OTHER EXPERIENCE

- Helping a human services provider expand its suite of services to vulnerable populations by acquiring a home health agency
- Working with the Massachusetts Attorney General’s Office on the distribution of charitable assets following the closure of educational institutions, including colleges and private high schools
- Assisting medical practices and their owners with transitioning out of active practice management through acquisitions by larger multi-site practice platforms
- Advising medical practitioners on cross-border and telehealth regulatory issues
- Negotiating digital rights agreements on behalf of college athletic conferences

AFFILIATIONS

- Director, Family Health Center of Worcester
- Clerk, 495/MetroWest Corridor Partnership
- Director and Clerk, Sudbury Valley Trustees; Member, Executive and Land Protection Committees
- Director, Worcester Community Action Council; Member, Executive and Personnel Committees
- Director, Worcester Chamber Music Society
- Co-Chair, Princeton Alumni Schools Committee for Central Massachusetts

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- Member, American Health Lawyers Association
- Member, Massachusetts and New Hampshire Bar Associations
- Member, International Association of Privacy Professionals
- Member, Northborough Community Preservation Committee
- Member, National Association of College and University Attorneys

PREVIOUS

- Member and Vice Chair, Massachusetts Bar Association Health Law Section Council
- Member and Chair of the Board of Trustees, Saint Joseph Preparatory High School

HONORS

- Legal Luminaries, *Massachusetts Lawyers Weekly* (2025)
- *Best Lawyers in America*, Corporate Governance Law (2027)

ARTICLES & TALKS

ARTICLES

- "Good Faith in Healthcare Compliance: The Intersection of Formal Obligation and Ethical Commitment," *Worcester Medicine*, 2026
- "Legal Consult: Unfriendly Interpretations of the 'Friendly PC Model'," *Worcester Medicine Magazine*, 2024
- "Unrestricting Funds to Meet Changing Times," Massachusetts Nonprofit Network, 2024
- "Broadened Non-Discrimination Mandates Imposed on Medical Providers – How to Comply," Bowditch, 2024
- "The Supreme Court's Chevron Decision Impacts Employers, Particularly in Healthcare and Higher Education Industries," Bowditch, 2024
- "Modifying or Lifting Charitable Fund Restrictions," Bowditch, 2024
- "Legal Consult: Objection to Impaired Physician Reporting Slapp'ed Down," *Worcester Medicine Magazine*, 2023
- "Disclosing PHI Upon the Sale of a Medical Practice," Bowditch, 2023
- "Legal Consult: Physician, Curb Thyself!," *Worcester Medicine Magazine*, 2022
- "Caretakers of the Elderly: Risk, Neglect and Injury," *Worcester Medicine Magazine*, 2022
- "States of Emergency," *Worcester Medicine Magazine*, 2022
- "Supreme Court Rules on COVID-19 Vaccine/Testing Requirements – Big Business Mandate Blocked, Health Care Mandate Revived," Bowditch, 2022
- "MassHealth's Uncivil Action," *Worcester Medicine Magazine*, 2021
- "New CMS Regulations Mandating Vaccination of Health Care Facility Staff," Bowditch, 2021
- "Constitutional Haberdashery," *Worcester Medicine Magazine*, 2021
- "Re-Opening During the Half-Life of a Pandemic," *Worcester Medicine Magazine*, 2021

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- "Certifiable – A Medical Records Story," *Worcester Medicine Magazine*, 2021
- "Psychosurgery – Qu'est-Ce Que C'est?," *Worcester Medicine Magazine*, 2020
- "Restructuring Practices the Legal Way," *Worcester Medicine Magazine*, 2020
- "Price Transparency for Whose Benefit?," *Worcester Medicine Magazine*, 2020
- "Teaching as Healing," *Worcester Medicine Magazine*, 2019
- "Data Privacy Doctrine in Motion?" *Worcester Medicine Magazine*, 2019
- "HPID: The confused birth, troubled life and untimely death of a federal regulation," *Worcester Medicine Magazine*, 2019
- "The Eldred Case: A Troubled Encounter of Law and Science," *Worcester Medicine Magazine*, 2018
- "The Duty of Care and the Quest for Payment," *Worcester Medicine Magazine*, 2018
- "The Uncooperative Patient and the Least-Restrictive Protection Approach," *Worcester Medicine Magazine*, 2018
- "Hospital Mergers – A New Landscape," *Worcester Medicine Magazine*, 2018

TALKS

- Nonprofit-Provided Employee Housing: Can Nonprofits Build the New Company Towns?, Massachusetts Nonprofit Network, 2025
- Nonprofit Roundtable: The Virtuous Cycle – Onboarding, Engaging, Elevating, and Retiring Board Members, Worcester Regional Chamber of Commerce, 2025
- Nonprofit Roundtable: Free Your Restricted Funds!, Worcester Regional Chamber of Commerce, 2024
- Building the Future Conference, Massachusetts Nonprofit Network, 2024
- Employment Agreements, NYU Langone Advanced Education in Pediatric Dentistry Program, 2021
- Effective Boards: Standards, Duties and Best Practices, The Arc of Opportunity in North Central Massachusetts, 2020
- Tax Exempt Organizations from Start to Finish, National Business Institute, 2016
- Health Insurance Reform – It's Live, Breakfast @ Bowditch series, 2015
- What Does Being a Fiduciary Mean?, Eliot Community Health Services, 2015
- Financial and Legal Oversight, Jericho Road Worcester Leadership Connection, 2015
- Health Care Reform, North Central Chamber of Commerce, 2014

BAR ADMISSIONS

- Massachusetts
- New Hampshire

EDUCATION

- J.D., Boston University School of Law
- M.T.S., Harvard Divinity School

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- A.B., Princeton University

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